

Pueblo exchange

A Partnership for Safe Chemical Weapons Destruction

Summer 2006



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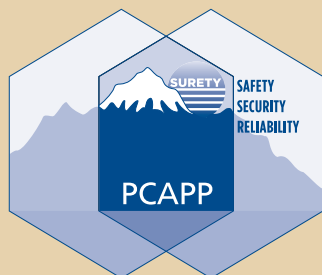
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Pueblo Chemical Agent-Destruction Pilot Plant

Pueblo Chemical Stockpile Outreach Office

104 West B Street
Pueblo, CO 81003
(719) 546-0400
PuebloOutreach@bah.com
Hours 8:30 a.m.–5 p.m., M–F
Other hours by appointment

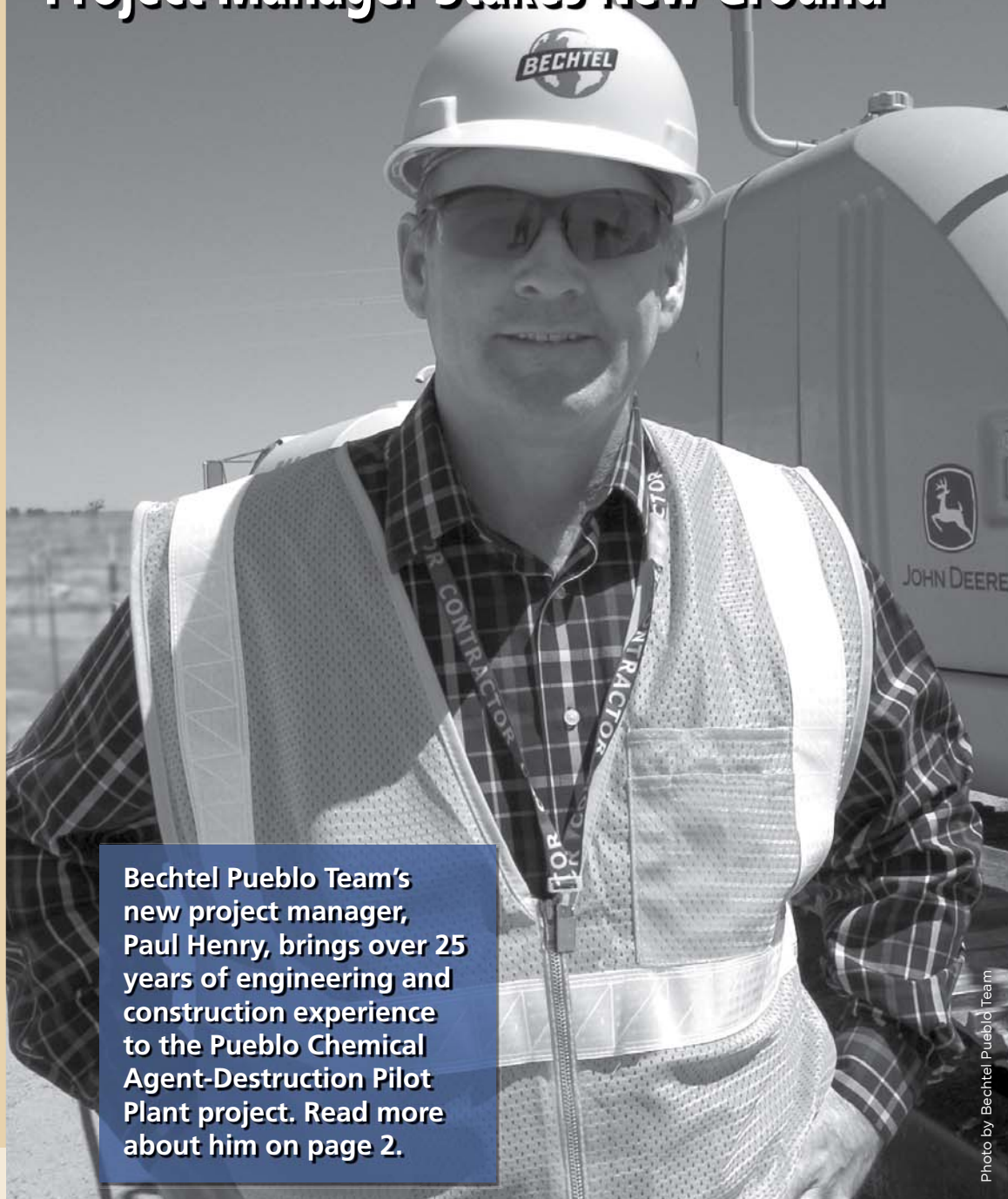
**U.S. Army
Pueblo Chemical Depot
Public Affairs**
(719) 549-4135

**Bechtel Pueblo
Public Communications**
(719) 546-0400



www.pmacwa.army.mil

Henry Takes Helm for Bechtel Project Manager Stakes New Ground



Bechtel Pueblo Team's new project manager, Paul Henry, brings over 25 years of engineering and construction experience to the Pueblo Chemical Agent-Destruction Pilot Plant project. Read more about him on page 2.

Photo by Bechtel Pueblo Team

Bechtel Promotes Two Local Employees

Valerie McCain is Bechtel Pueblo Team's new deputy project manager for the Pueblo Chemical Agent-Destruction Pilot Plant (PCAPP) project. She takes over the position vacated by Paul Henry, newly named project manager.

McCain, formerly the services manager for the PCAPP project, has been with Bechtel for 15 years and has experience with regulatory compliance, environmental remediation, field operations, project controls and Six Sigma. She has a bachelor of science degree in biology from the State University of New York in Oswego.

Joe Nemec, Bechtel Pueblo Team's former project manager for the PCAPP, is now the operations manager for chemical demilitarization for Bechtel National in Frederick, Md. In his new position, Nemec will provide oversight of project execution and customer relations for the Aberdeen, Blue Grass and Pueblo projects.



Photos by Bechtel Pueblo Team

New Project Manager Brings 25 Years Experience to Chem Demil Project

Construction and engineering assignments around the globe have prepared Paul Henry, 47, to take on the project manager position for the Pueblo Chemical Agent-Destruction Pilot Plant (PCAPP).

Henry has worked for Bechtel, both in the U.S. and abroad, for 25 years. He started with the company as a boilermaker and teamster when he was just 17 years old. His father was a Bechtel senior vice president who had been with the company for 40 years. Henry grew up in Mission Viejo, Calif., and after getting his construction engineering degree from Arizona State University, began work at the nuclear generating station in San Onofre, Calif. He has worked in Indonesia, the Philippines, China, and in Egypt on a number of large infrastructure projects. While in Cairo, he met his current wife who worked for the Spanish Embassy. They were married a year ago in a 1,000-year-old monastery in Palencia, Spain.

Upon returning to the United States, Henry worked in San Francisco and Frederick, Md. Nearly two years ago, he became the deputy project manager for the PCAPP project before being appointed to his current position in April.



Bechtel Pueblo Team Project Manager Paul Henry (right) reviews documents with fellow employees (left to right) Mark Swager, Sacha McNeil and Meira D'Amico at the Bechtel Pueblo Team office.

Photo by outreach team

Colorado seems like a perfect fit for Henry. He grew up in the West, so for him, "it's really coming back home." Living here, he is able to take advantage of all Colorado has to offer—mountain biking, hunting, fly fishing, golf, backpacking and snow skiing. His oldest son recently graduated from high school and will attend the University of Colorado at Boulder in the fall. He has another son and daughter in Florida.

Having settled right into his new position, Henry is proud of the work ethic that surrounds him. "It's amazing how much support we continue to have with the PCAPP project—the stakeholders, the regulators—they have been very reasonable and professional, and I contribute that to their strong work ethic," he said. "I don't know where we'd be without that support. It really comes down to the people."

Army Depot Legacy to Be Displayed at Local Museum

For the next six months, items of interest are being collected for the Southeastern Colorado Heritage Center & Museum's new U.S. Army Pueblo Chemical Depot display.

"We'd like to get more 3-D items such as uniforms, hats, badges and other

depot-related artifacts," said Heather Evanoff, co-director of museum operations.

The theme of the museum's new façade is "The History of Pueblo Chemical Depot is Tied to National and International Forces." Construction is expected to begin this summer and will take about a year to complete. The entire display will be an interpretation of the depot's history, present-day status, its future and connection to the community.

Old mailboxes, metal signs, coffee mugs, and badges are among the depot-related items being sought. Also, stories about personal experiences with the depot will be incorporated into the museum's oral history program. If you would like to donate items, or have a

story to tell, please contact Evanoff at (719) 295-1517. Or visit the museum, located at 201 West B Street in Pueblo's Historic Union Avenue District, 10 a.m.- 4 p.m., Tuesday-Saturday.



Photo courtesy Pueblo Chemical Depot

U.S. Army Pueblo Chemical Depot Commander Lt. Col. John Riley shows off historical artifacts that will be used for the depot's new section at the Southeastern Colorado Heritage Center & Museum.

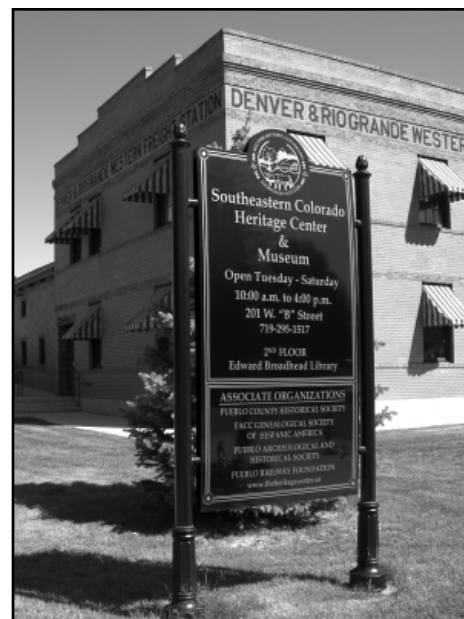


Photo by outreach team

Located down the street from the Pueblo Chemical Stockpile Outreach Office, the Southeastern Colorado Heritage Center & Museum curator is looking for new items for a Pueblo Chemical Depot façade.

Pueblo County to Begin Access Road Construction This Fall

Phase I of Pueblo County's Defense Access Road (DAR) program, or the William White extension, is expected to begin in November, pending the outcome of an environmental assessment in October.

Pueblo County Public Works Department officials said the assessment was commissioned by Federal Highway Administration and Colorado Department of Transportation officials and is currently in the review stage.

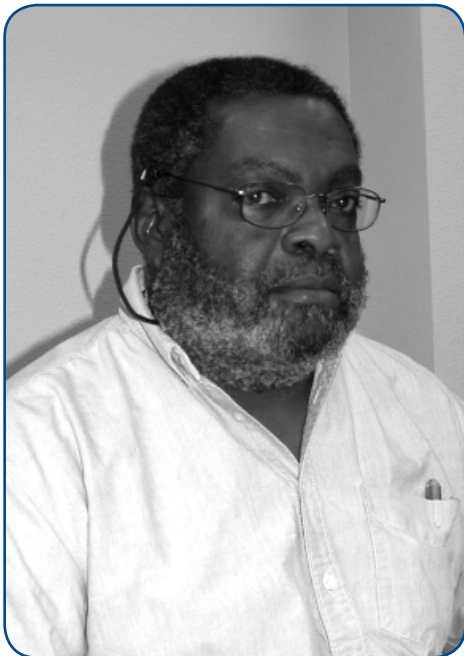
The William White Blvd. extension is a new road that will connect William White Blvd. to State Highway 47 to make a second entrance into the Pueblo Memorial Airport and the U.S. Army Pueblo Chemical Depot. Extension of the road will make construction of the Pueblo Chemical Agent-Destruction Pilot Plant more accessible to workers.

"By early fall we should be in a position to start construction of the first phase of the DAR project—the William

White extension," said Greg Severance, director of public works for Pueblo County. "The community and the depot will be well-served, both throughout the chem demil project and in the future."

The Defense Access Road program, which will include widening of Colorado Highway 47, is being constructed at a cost of over \$20 million and will take approximately three years to complete.

Preparing for Pueblo's Future Is a Process in Progress



Bill Thomas is the chairman of Sustainable Pueblo.

Dialogue among community members regarding Pueblo's future is under way. A group called Sustainable Pueblo has been meeting formally for a year to engage Pueblo's community in discussions about a collective vision for the city. Pueblo Chemical Stockpile Outreach Specialist Sandy Romero recently sat down with Sustainable Pueblo's Chairman Bill Thomas and Tom Corlett, co-chair of the outreach and environmental workgroups, to chat about the group, how it came to be, and its role in Pueblo's future.

Question: What is sustainability?

Thomas: Sustainability is about helping cities and their communities generate wealth, prosperity and quality of life—now and for their future.

Corlett: I can tell you that it's about balancing economic, environmental and community development without political undercurrent.

Q: Why does Pueblo need sustainability?

Corlett: The basis for good jobs is changing rapidly in our society. We can no longer look to the same old industries to save us. Rocky Mountain Steel [formerly Colorado Fuel & Iron Co.], once Pueblo's largest employer, was a

problem when it closed—everybody I knew wanted to leave after that. Rocky Mountain Steel is now re-born and the largest recycler of steel in Colorado. This city is a jewel; we've got to do a better job, be focused and move forward by attracting companies based on the future not the past.

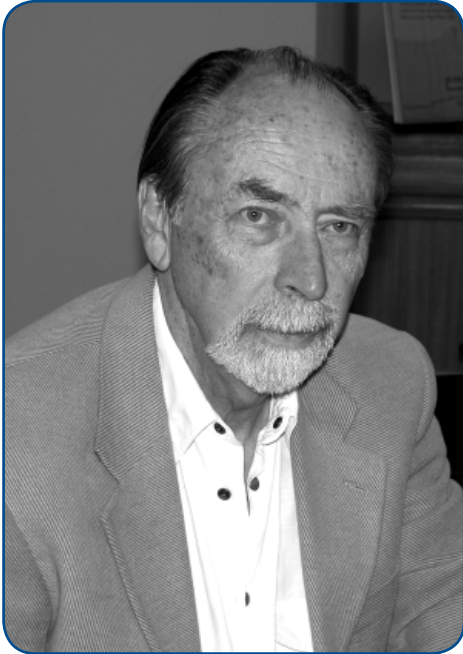
Thomas: Sustainability is what is needed to facilitate change. Pueblo is one of the best communities in the world.

Q: How did Sustainable Pueblo get started?

Thomas: We were inspired and given an initial push by the teams working for the Assembled Chemical Weapons Alternatives (ACWA) program and Bechtel Pueblo. They said to the Colorado Chemical Demilitarization Citizens' Advisory Commission, "We want you to consider what might happen once the Pueblo Chemical Agent-Destruction Pilot Plant closes."

Corlett: Yes, Sustainable Pueblo came about as a strategy to avoid a boom and bust cycle with advent of the Pueblo Chemical Agent-Destruction Pilot Plant project.

Thomas: Then, the Keystone Center, a national nonprofit organization, got involved as the facilitator to make our group more formalized. ACWA involved Keystone to facilitate the development of an initiative.



Photos by outreach team

Tom Corlett is the co-chair of Sustainable Pueblo's outreach and environmental workgroups.

Corlett: Keystone started a broad community discussion in 2003, and public meetings were held.

Thomas: Sustainable Pueblo is now 25 dedicated members strong and on its way to becoming a 5013c nonprofit organization.

Q: How will Sustainable Pueblo engage the community?

Corlett: We will accomplish this through a number of strategies, but it's a process. We are currently working on a resource guide, developing curriculum for high school youth leadership, fund-raising, and membership recruitment, to name a few. We're getting organized. In the near future, we will develop sustainability recognition and a visioning strategy.

Q: Is there a model on which sustainable ideas are based?

Corlett: Ours is a combination of ideas to suit our local situation, but loosely based on the "triple bottom line" concept of merging economic, social, community and environmental sustainability with the addition of education sustainability for our local needs.

Q: What happens next?

Corlett: By embracing sustainability concepts, especially visioning and indicators (measurement) into growth planning, Pueblo can change from a city dependent on the "smokestack industry" to a "clean city" that can attract and retain younger generations in good jobs based on information technology and knowledge-based businesses, for instance.

Thomas: We would like other sustainable groups from across the country to come here and talk to us about their programs. Recently, representatives of sustainability programs from Racine, Wis., and Pittsburgh, Pa., were here to share with us what they have learned as they went through developing sustainability programs for their communities.

Corlett: We need to grow sustainability through intellectual development. We are engaging in the education of local leaders and stakeholders about the positive impact of sustainability integration and have commenced research into the attitudes of the community about sustainability via partnerships with major corporations like Xcel Energy and Bechtel.

For more information about Sustainable Pueblo, call Bill Thomas at (719) 544-9940. Or, visit www.sustainable-Pueblo.com for a list of upcoming public meetings.

Army Civilian Volunteer Accepts Challenge in Iraq

Marilyn Thompson, public affairs officer for the U.S. Army Pueblo Chemical Depot, is currently in Iraq, where she volunteered to work for six months. She recently shared her experience in an online interview.

Question: Why did you volunteer to go to Iraq?

Answer: For two reasons: I believe a few of us “older” volunteers should lend a hand, and I thought the duties sounded challenging.

Q: What was your family’s reaction when you told them you were leaving for six months?

A: My husband, a retired Army sergeant major, had mixed reactions. I think he would have preferred that I not be gone so long, but he was very supportive. My four, furry kids—dogs Cisco, Ginny, Lanie, and Gunner—took the news in stride. My son and his wife were concerned about my safety, and my sister came to visit me before I left. I’ll do anything to get her to visit me in Pueblo!

Q: What are your living conditions?

A: I have one-half of a contained housing unit stacked one on top of another. They are about 12 feet wide by 17 feet long, with a bathroom in between two units. I share the bathroom with another female. I have a sink, twin bed, night stand, small refrigerator, desk, chair and locker. I added a rug and made a curtain out of a table scarf for the window. It is air conditioned, and I have hot water.



Marilyn Thompson stands inside the T-wall bunker area at Camp Anaconda. Thompson is in Iraq now, but will return home to Pueblo in October.

Q: What’s the weather like?

A: It’s like Pueblo—only hotter. It is dry and dusty here.

Q: Are you staying in one place, or do you get out to see the country?

A: I flew into Kuwait and from there to Balad. I have remained at the Logistical Supply Area, Camp Anaconda, Balad, Iraq. Camp Anaconda was Saddam Hussein’s equivalent of the U.S. Air Force Academy. I may travel to other sites in the future.

Q: Tell us about some of your experiences.

A: My most important experiences have been talking with the soldiers. One in particular was a soldier who was at Camp Anaconda for only 24 hours, and

all he wanted to do was swim. On the day he was there, the pool was closed due to a sand storm earlier that day. He was so disappointed. For the past six months, he had been eating, living and sleeping with Iraqi soldiers—training them so they will defend their own country one day.

Another experience was getting to meet a sergeant and one of his men. Equipment was being placed on their tactical vehicle that would help protect them from improvised explosive devices (IED). One of the sergeant’s men had been seriously injured by an IED.

Q: What is a typical day for you?

A: I get up around 5 a.m., shower, get dressed into running clothes, run about three-quarters of a mile to work, then put on my uniform. My duties consist of planning visits for dignitaries. I also edit a 16-page monthly newsletter and assist with various ceremonies. I go home around 8 p.m., shower, read, then fall asleep. Sometimes I swim or take in a movie. I also attend church services.

Q: What’s been the hardest adjustment?

A: It was a little tough getting used to the time difference.

Q: What’s the first thing you’re going to do when you get home?

A: Give my husband a great big kiss and take my four-legged furry kids for a long walk!

Employee Corner

Career Path Leads Couple to Colorado



Jill and Jack Fahrion work, and play, together. They enjoy wood-working and riding all-terrain vehicles and dirt bikes. They plan to someday retire in Pueblo. "We love it here—the mountains, the weather and the people," says Jill.

Working together for the past 12 years has been a way of life for Jill and Jack Fahrion, who came to Colorado two years ago to work for the Pueblo Chemical Agent-Destruction Pilot Plant project.

Jill, a former administrative assistant for PCAPP Site Project Manager Gary Anderson who now works for the Pueblo Chemical Depot, and Jack, a mechanical engineer, moved here from Oklahoma. "I applied for a job with the project, and Jill applied after I did," said Jack.

As luck would have it, Anderson interviewed and hired both of them. "Things fell right into place after that," said Jack.

Being close to their families was the main reason they moved to Pueblo. Jack is from southwest Colorado, and Jill's family is in Utah.

In Oklahoma, Jill and Jack worked for the McAlister Army Ammunition Plant. Jack worked on conventional demilitarization and Jill for the Defense Ammunition Center.

Competitive Cowgirl Shoots To Win



Cora Strickland creates her own western attire when she competes in Cowboy Mounted Shooting competitions.

Here's a hobby like no other—Cowboy Mounted Shooting—and Bechtel Pueblo Team employee Cora Strickland practices this in her spare time, using a .45 caliber single action revolver.

Each year Strickland and her husband compete in shooting competitions across the nation. Competitors dress in full western wear from the 1800s to the 1900s, then on horseback, race around barrels while shooting blank cartridges as fast as they can at balloons arranged in patterns between the barrels. The balloons pop as a result of the percussion from the gun's black powder.

For the past two years, she has been riding and shooting while perfecting her skills rating. "Right now, I'm a 'Ladies 3', but I would like to be a 'Ladies 6,'" said Strickland. A "6" is the highest ranking a competitor can achieve.

The Stricklands live on a 40-acre ranch near Avondale. Traveling to competitive events is an adventure in itself. They have a horse trailer, complete with residence quarters, that takes them to events across the country.

After moving to Pueblo from Kansas two years ago, Strickland was hired as the administrative assistant in the Environmental, Health & Safety Department.

Fence Installation Complete, Paving in Progress



Photos by outreach team

Stage 1 construction continues on the Pueblo Chemical Agent-Destruction Pilot Plant project. To date, seven miles of a new security fence has been installed. Also, paving of the Northwest Passage Road began earlier this month and is scheduled for completion in late July. (Left) Employees of Gash Electric extend electrical power from the main depot to the Access Control Point (ACP) and (above) workers from J.C. Brooks & Co., Inc., take measurements to place footers for one of the buildings at the ACP. The first concrete for the ACP was poured during the third week in June.



Pueblo Chemical Agent-
Destruction Pilot Plant

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104 West B Street
Pueblo, CO 81003